SHINRYO CORPORATION

Consolidated Balance Sheet

(As of September 30,2025)

Assets		Liabilities and net assets	
	Millions of yen		Millions of yen
Current assets	243,178	Current liabilities	129,006
Fixed assets	68,539	Long-term liabilities	14,294
Tangible fixed assets	9,307	Total liabilities	143,300
Intangible fixed assets	2,438	Shareholders' equity	151,238
Investments and other assets	56,793	Capital stock	3,500
		Capital surplus	408
		Retained earnings	147,330
		Accumulated other	14,228
		comprehensive income (loss)	
		Net unrealized gain (loss) on available-for-sale securities	12,902
		Foreign currency translation adjustments	9
		Remeasurements of defined benefit plans	1,316
		Non-controlling interests	2,950
		Total net assets	168,417
Total assets	311,718	Total liabilities and net assets	311,718

Consolidated Statement of Income

(For the fiscal year ended September 30,2025)

	Millions of yen
Net sales	341,475
Cost of sales	260,847
Gross profit	80,627
Selling, general and administrative expenses	32,747
Operating income	47,880
Non-operating income	2,082
Non-operating expenses	433
Ordinary income	49,529
Extraordinary income	43
Extraordinary loss	387
Income before income taxes and non-controlling interests	49,186
Income taxes-current	13,662
Income taxes-deferred	31
Income before non-controlling interests	35,492
Net income attributable to non-controlling interests	721
Net income attributable to owners of the parent	34,770